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INFORMATION REPORT

REPORT

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COUNTRY USSR (Moscow Oblast)

DATE DISTR. 2 December 1952

SUBJECT Efficiency at Institute 160, Fryazino

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Comments on Operations of the Designing Office

The Soviet chief of the office received orders from various laboratories and shops in the Institute for designs of instruments to be used in production or research. These projects were then assigned to the appropriate designers. After designs had been drawn up, they were approved by the office chief and passed on for routine, detailed drawings. The completed project was forwarded to the Institute's workshop, where the instruments or machinery were constructed.

2. The Soviet administrators at Institute 160 applied production planning techniques which had been developed in plants engaged in serial production. However, [] in development or research work, [] assigned tasks according to production time schedules and not in terms of quantitative production norms. This was an erroneous policy [] production norms and schedules

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cannot sensibly be applied to development or design work, although they undoubtedly do prove effective in serial production. The Soviet administrators at Institute 160 came to realize their error in this matter. They were not so insistent on strict adherence to production time schedules during the latter period [redacted]

3. Planning efforts were not only misguided but were frequently mishandled.

General Comments on Technical Efficiency

4. It is difficult to say how Institute 160 will fare with the departure of the German technicians who played such a large role in its operation.

[redacted] inappropriate planning methods and bureaucratic interference in technical questions are the primary stumbling blocks which might prevent the Soviet technicians from going forward.

5. [redacted] there are some highly qualified engineers who are interested in doing a good job, there are engineers of average ability, and there are mediocre ones. [redacted]

Party, Trade Union, and MGB Activities in Institute 160

6. [redacted] no information on the activities of the Party, the trade unions, or the MGB at Institute 160.

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[redacted] [redacted] [redacted] The Soviets, [redacted]
[redacted] were very hesitant in expressing opinions on subjects which
were sensitive in any respect. [redacted]

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